

Lean Implementation at Daktronics, Inc.

Group 20

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**Was Daktronics'
implementation of
lean manufacturing
successful?**


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With respect to lean

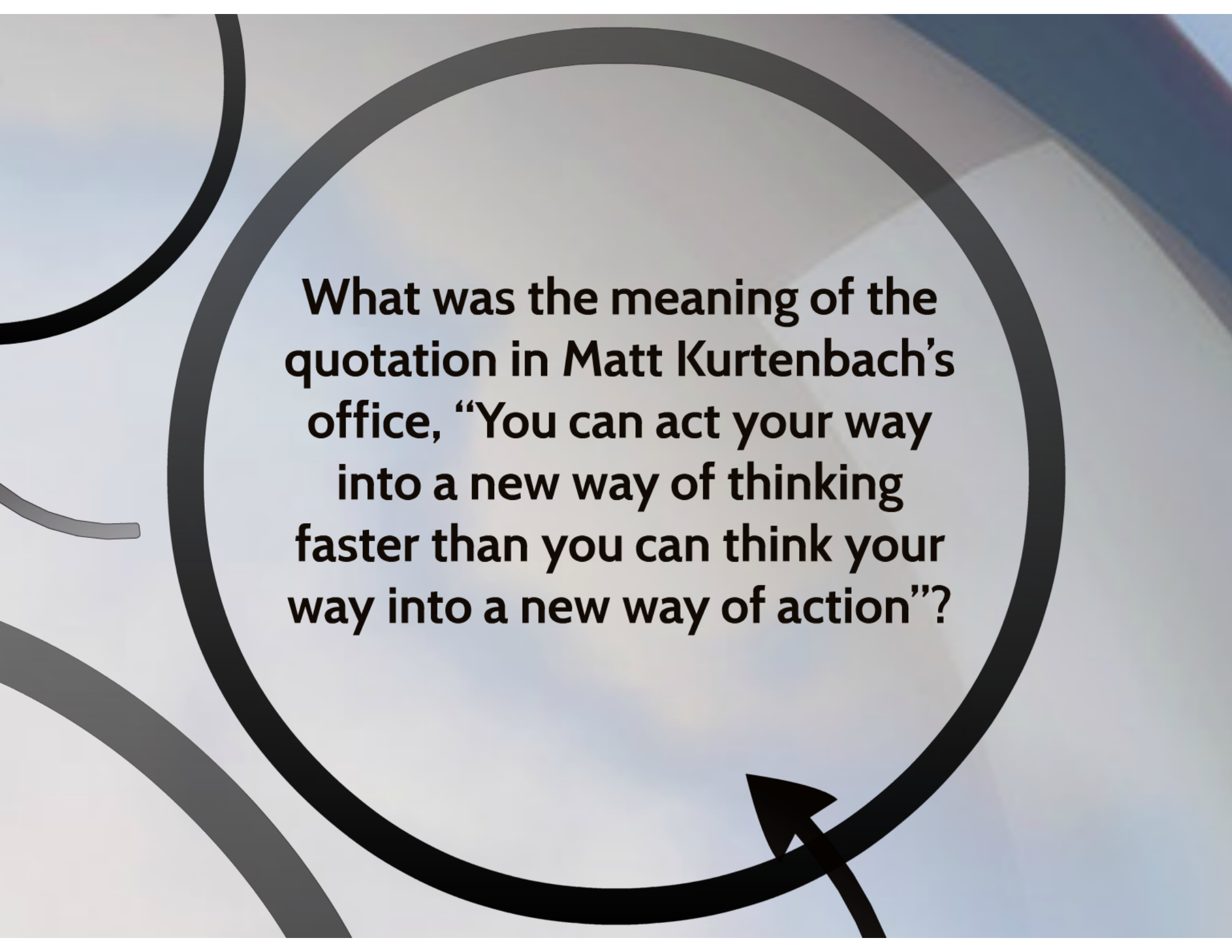
How well was the lean initiative managed from an organizational perspective?

- Lean became a part of Daktronics' business culture
- Implementation of lean manufacturing led to cutting costs, improving efficient production of the company's output and organization's growth
- Partnership with three consulting firms and introduction of the "lean team"
- Buy-in policy and distribution of lean resources



With respect to lean manufacturing, what do you see as “next steps” for Daktronics?

Improved culture	Goals	Production layout
<ul style="list-style-type: none">• Value of working• Problem-solving• Snowballing-effect• Relationship• Information flow	<ul style="list-style-type: none">• Long-term goals• Short-term goals	<ul style="list-style-type: none">• Just-in-time• Kanban pull system• Takt time• One-piece flow• Fewer production lines• Zero-vision

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What was the meaning of the quotation in *Matt Kurtenbach's* office, "You can act your way into a new way of thinking faster than you can think your way into a new way of action"?

Thank you for listening!

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