

Vis-a-Vis Strategy

- Cross-Functional Teams
- · Company Communication
- · Cost Cutting Through Optimization

The Path to Trust



Closing Statement



Long Term Survival and Prosper For Both Companies

Whirlpool/Inland Steel Case Analysis

Presented By Chris Cate, David Duffy, Eric Grice, Jesse Kilgore, Zach Roach, and Kristen West

The Case Solutions.com

Company Background

Inland Steel

No Longer Incorporated Produced Steel
Shoreside Location

Whirlpool Corp

Incorporated in St. Joseph, MI
Produces Comsumer Appliances
Focused on Brand Value Creation

Company Partnership Goals

Whirlpool Corp

Reduction of Suppliers

Long-Term Alliance

- Early Involvement
- Daily Redesign Support
- Continuous Improvement

Inland Steel

Customer Relationship Management

Equipment Upgrade

Allows for Alignment

Reduction of Costs

• Early Involvement

Drawbacks of Alliance

- Significant Capital Investment
- High Degree of Risk
- Loss of Current and Potiential Customers

Benefits of Alliance

- Confidence in Supplier
- Cost Reduction
- Maximization of Profitability
- Channel Input Exchange

e Kilgore, Zach Roa

The Path to Trust

Change in Corporate Culture

Information Exchange

Strategic Alignment

Following Through

Vis-a-Vis Strategy

- Cross-Functional Teams
- Company Communication
- Cost Cutting Through Optimization

Closing Statement

Enduring Promise Focus on End User Satisfaction

Long Term Survival and Prosper For Both Companies