











- Operating at budgeted rate would produce desired profit
 Small margin for error
 Reputable firm, will likely succeed



Breeden Electronics Harvard Case Solution & Analysis

- German Parent Company
- Herman Klein and Marlene Baer
- Remote garage door operators
- 2 products successful in Europe
 - RC1
 - RC2
- \$210,000 target profit (2008)



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The 2008 Budget

- Budget Meeting
- \$20,000 monthly profit
 - 120,000 units of RC1
 - 60,000 units of RC2
- Thin margin for error





Exact level of sales for \$210,000 profit for the year.

- Target Profit
- 123,750 units of RC1
- 54,000 units of RC2

Question 2

Break-even volume assuming mix remains constant - two RC1s for every RC2.

- Break-even analysis
- 109,167 units of RC1
- 47,636 units of RC2

Qo Question 3

What's the manufacturing cost per unit if they produce only 8,000 RC1s and 4,000 RC2s?

- Total manufacturing costs and allocating costs
- \$21.32 per unit of RC1
- \$22.92 per unit of RC2

Question 4

What's the profit if they only sell 8,000 RC1s and 4,000 RC2s but produce 10,000 RC1s and 5,000 RC2s

- Finished goods inventory
- A monthly loss of \$10,200
- \$30,200 worth of profit in finished goods inventory

Conclusion

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