



Conclusion

The Chaebol system has been particularly effective in ger execution development in the form of economic growth that

The Chaebol have been a major source of shuckinal inertia, whi is Korean state, kemally warp powerful, has been unable or raviling to exercise to effect institutional changes expected by sour and the general public.

Corporate governance continues to be among the weaker Asia, with so-called 'owner' families retaining control over

in Asia, with so-called 'owner' families retaining control or the Chaebol despite low levels of overall shareholdings.

sushed the system somewhat closer toward the Anglo-Sa LME model, though as we have seen actual practice is fa from what one would expect of an LME.



Team members



# Nypro Inc. (A): The Employee Stock Ownership Plan (ESOP)



# Team members

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### What is Chaebol and how to define it?



# Outlines

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- Background of Korean Chaebol
- Development of Korean Chaebol
- Current Status of Korean Chaebol
- Conclusion

#### **Background of Korean Chaebol**

1. Introduction of Korean Chaebol



- · A large business group is usually considered as a Chaebol in Korea.
- The Korea Fair Trade Commission (KFTC) defines a business group as "a group of companies more than 30% of whose shares are owned by the group's controlling shareholder and its affiliated companies."
- Each year the KFTC ranks business groups in terms of the size of their total assets and identifies the 30 largest business groups (hereafter called the "Top 30").
- The economic power that the Top 30 wield in the Korean economy is much greate than that of other chaebols or independent firms.

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Emerging of Korean Chaebols
 South Korea's economy was small and predor the mid-20th century.

Government industrial policy set the direction of new investment, and chaebol were to be guaranteed loans from the banking sector.

 The chaebol were heavily invested in export-oriented manufacturing, neglecting the domestic market, and exposing the economy to any downturns in overseas markets.

The characteristics groups of firms and presents some important sta

## **Korean Chaebols**

#### Top 10 Chaebol's Market Capitalization

(Unit: triillion won, %)



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|                  | Aug. 29, 2008 | June 12, 2009 | Change |
|------------------|---------------|---------------|--------|
| <b>(</b> LG      | 52.47         | 62.34         | 18.81  |
| SAMSUNG          | 129.20        | 144.98        | 12.21  |
| <b>HYUNDAI</b>   | 37.29         | 40.89         | 9.68   |
| SK               | 39.17         | 40.79         | 4.14   |
| <b>⋘</b> GS      | 7.52          | 7.58          | 0.8    |
| <b>(b)</b> LOTTE | 15.54         | 14.95         | -3.76  |
| posco            | 41.95         | 38.66         | -7.86  |
| KUMHO ASIANA     | 10.53         | 9.26          | -12.08 |
| ▲ HYUNDAI        | 21.36         | 18.52         | -13.31 |
| <b>M</b> HANJIN  | 5.85          | 4.85          | -17.13 |

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