

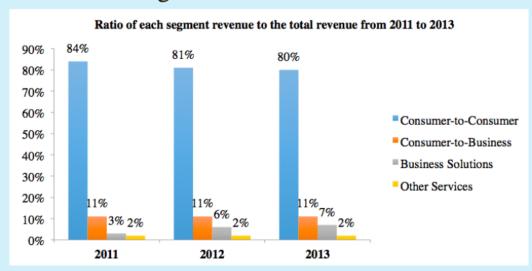
### Western Asset Arbitrage



# Company overview

Industry: Money transfer

Business segments: C2C, C2B, B2B



# Strategic question

"What strategy should Western Union take to maintain its sustainable competitive advantages and invert its declining profitability?"

Reasons for the strategic question:

- increasing competition
- declining profitability

### Mission statement

#### **Current mission statement:**

"Western Union connects people and businesses around the globe by providing fast, reliable and convenient ways to move money."

#### **Recommended mission statement:**

"With every expansion of its service provider locations network, Western Union connects more and more people and businesses around the globe by providing fast, reliable ways to move money."

### Current strategy

"To deliver customer customization to consumers in the global remittance market by providing them with fast and diverse money transfer options."

# Value proposition

- Fast money transfers
- Multiple option of transfers
- Personal assistance

### Relevant financial aspects

#### In overall:

Higher indebtedness Lower operating income and net income

**C2C segment:** -5% in operating income margin

**C2B segment:** - 3% in operating income margin

B2B segment: +8% in operating income margin