

Walmart's Sustainability Strategy (B): 2010 Update

WALMART

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INTRODUCTION

walmart Supercentre

- TheCaseSolutions.com
- *Inception*
 - *Early Days*
 - *US Strategy*
 - *International Operations*
 - *Public Image*



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INDUSTRY ANALYSIS



Customer base

- low prices as the most important reason for shopping in Walmart
- Walmart categorizes its 200 million customers:
 1. "Brand aspirants"
 2. "Value-seekers"
 3. "Value-price shoppers"

Operational divisions

Walmart's operations are organized into three divisions: Walmart Stores U.S., Sam's Club, and Walmart International.



Economic impact

- When Wal-Mart opens in a new market: median sales drop 40 percent at similar high-volume stores.
- 2004 report: U.S. counties with Wal-Mart stores compared with counties.
- June 2006 report: the chain created new opportunities for other small business.

Definition

- reviews the economic, political and market factors that influence the way the industry develops
- factors include: the power wielded by suppliers and buyers, the condition of competitors, and the likelihood of new market entrants

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Factors affecting growth of Walmart

Technological advances
Wal-Mart has adopted many technologies to increase efficiency and reduce costs.

Effect of market
Wal-Mart's success has led to significant market share gains, particularly in the United States.

Company profile

Walmart is the world's largest private company, with 2.2 million employees and over \$360 billion in annual revenue. It operates in 15 countries, with its headquarters in Bentonville, Arkansas. The company was founded by Sam Walton in 1962 and has since become one of the most successful retail chains in the world.

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Brief history

- On July 2, 1962, Sam Walton opened the first Walmart Discount City store.
- Within its first five years: expansion to 24 stores across Arkansas; \$12.6 million in sales.



Definition

Walmart Supercentre



- reviews the economic, political and market factors that influence the way the industry develops
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company profile

- world's #1 retailer with some 2.2 million employees; more than 4,000 stores in U.S -3,000-plus Supercenters , 620 Sam's Club warehouses, and a growing number of smaller format stores.
- The company's faster growing international division (29% of sales) numbers more than 6,100 locations; America.
- In recent years, Wal-Mart has contributed well over 2% of the United States GDP.

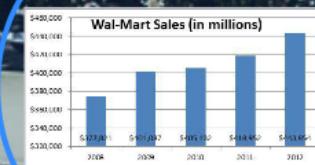
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Wal-Mart statistics

Revenue	US\$ 469.162 billion
Operating income	US\$ 27.801 billion
Net income	US\$ 27.801 billion
Total assets	US\$ 27.801 billion
Total equity	US\$ 27.801 billion

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Wal-Mart Sales (in millions)



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