



## The Case Solutions.com The launch of the MSC

WWF -Conservation organization

-Unilever



- Marine ecosystems depleted, demand for commercial fishing rose.
- · Catch as much as you can, "neighbors."

- · Principals 1, 2, and 3.
- Marine Stewardship Council-2006 Wal-Mart agreed to only sell MSC certified fish.
- · Stakeholders, and stocks.

# What needs to come first, The market or the supply?

Unilever, the largest frozen seafood purchaser, announced they will only buy from sustainable sources.

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Different stakeholders, and conflict.

## **Crisis Triggered**

- Report of a "crisis of credibility for 'green fishers'.
- Confidence in the MSC declined
- Bridgespan and Wildhavens Reports

#### **Reform and Change in Leadership**

- Howes Joined as CEO, and Will Martin (WWF-US) became chairman.
- · Howes assessed the situation:
  - Supporters stopped funding and credibility was damaged.
  - A third of the workforce was lost.
  - · Had to cope with "daily Business"

## Bluer Skies

- MSC certification gaining credibility with Pollock Fishery
- Partnerships and connections worldwide
- Funding sustainable growth
- Strengthening from within

- MSC support from WWF and other NGO's
- UN Food & Agriculture Organization's guidelines on minimum requirements
- MSC certification benefits for fisheries
- Encouraging sustainable fisheries

## Challenges Ahead

https://wwz.unibas.ch/fileadmin/wwz/redaktion/ Summer\_School/2012/ Marine\_Stewardship\_Council\_A\_\_10.pdf

- Unilever's market goals from 1996-2005
- Reason why they fell short of reaching their goal
- Growth of the company