



# SO OUTLINE SO

- 1. Nissan's History
- 2. Philosophy on Flexibility
- 3. Risk Management
- 4. Response to Crisis
- 5. Recovery Committee
- 6. In Results



- 1933 Nissan was formed (Jidosha Seizo Company)
- 60's Rapidly increased in Production and Exports.
- 80's Japan overtook United States as the world's top automobile producing country
- 2011, Japan was strike with eathquake, tsunami and nucluer emergency.
- Nissan suffered a huge damage from the disasters.
- Coastal Factories / Plants was damaged.





### PHILOSOPHY ON FLEXIBILITY

- Decentralized supply chain structure
- During crisis, control is high centralized
- Having diff nationalities (experience in overseas operation) as officers.
- Maintained a Simplified Product Line
- Build to Stock Strategy / Build to Order Strategy
- Renault: Reborn from Crisis
- Focus: Analyzing Risks ASAP





#### **RISK MANAGEMENT**

- Executive-Level Committee manage risk, report to the BOD on progress
- Activities: improvement on Business continuity Planning, Disaster Simulation Training.
- Earthquake Emergency-Response Plan
- Goal: Minimize the damage after the disasters

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## RESPONSE TO CRISIS

- Global Disaster Control Headquaters was gather.
- Recovery Committee was established to coordinate global supply chain
- In European's country production was updated with the parts availability.
- European Regional Team work close with Japan site allowed to align their production calendar with conditions in Japan's production site.



## RECOVERY COMMITTEE

- Sharing Information
- Allocating Supply
- Managing Production
- Empowering Action





- Production in Japan fell 24% in 6 months following disaster.
- Increased production in Americas by 20%
- Having a deeper preparedness for the natural disasters.

