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- Since 1898
- Diverse brands like Fritos, Doritos, Lay's, Gatorade, Tropicana, Sobe Waters, Aquafina, 7Up, Mountain Dew, Quaker Oats, etc.
- Hardball Marketing Ideas Through The Years
- 1960s: "The Pepsi Generation"
- 1970s: "The Pepsi Challenge"
- 1980s: "The Choice of a New Generation"
- 1990s: "GeneratioNext"





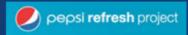


### **21st Century Challenges**

- Drop in average annual per person soda consumption from 864 to 736 servings
- Obesity: By 2010, 2 obese in every 3 American adults
- ABA decides to reduce calorie content in beverages
  - PepsiCo segments products :
    - Fun-for-you
    - Better-for-you
    - Good-for-you

The Refresh Everything Campaign

every refreshes the world

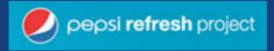


#### **Pepsi Refresh Anthem**

-In January 2009, Pepsi launched its Refresh rebranding with a 'Forever Young' TVC featuring Bob Dylan and Will.i.am

- Every generation refreshes the world. Now its your turn.
- Compared with the Obama campaign.





### The Pepsi Refresh Project

- \$20 million in grants to consumer ideas







### **Strategy - Game Mechanics**

- Upto 1000 ideas could be submitted in six categories each month with voting in the next month. Each month was a new campaign.
- 32 grants of \$5k,\$25k,\$50k and \$250k, totaling to \$1.3m each month
- Leader board for the most popular ideas.

≉5k	<b>≈2</b> 5k
10 GRANTS EVERY MONTH	10 GRANTS EVERY MONTH
—450k—	—≉250k —





## **Partner Networks**

- Partnered with GOOD guide and enabler.
- They recruited and managed a team of Ambassadors who worked to increase the involvement of the non-profit community and cultivate innovative ideas.
- They worked with grant winners to maximize their success in executing their ideas in their communities.
- Engaged with its employees and bottler partners