

**Tyco History**

**Making Balanced Scorecard Work: The  
Worldclass Lighting Experience**

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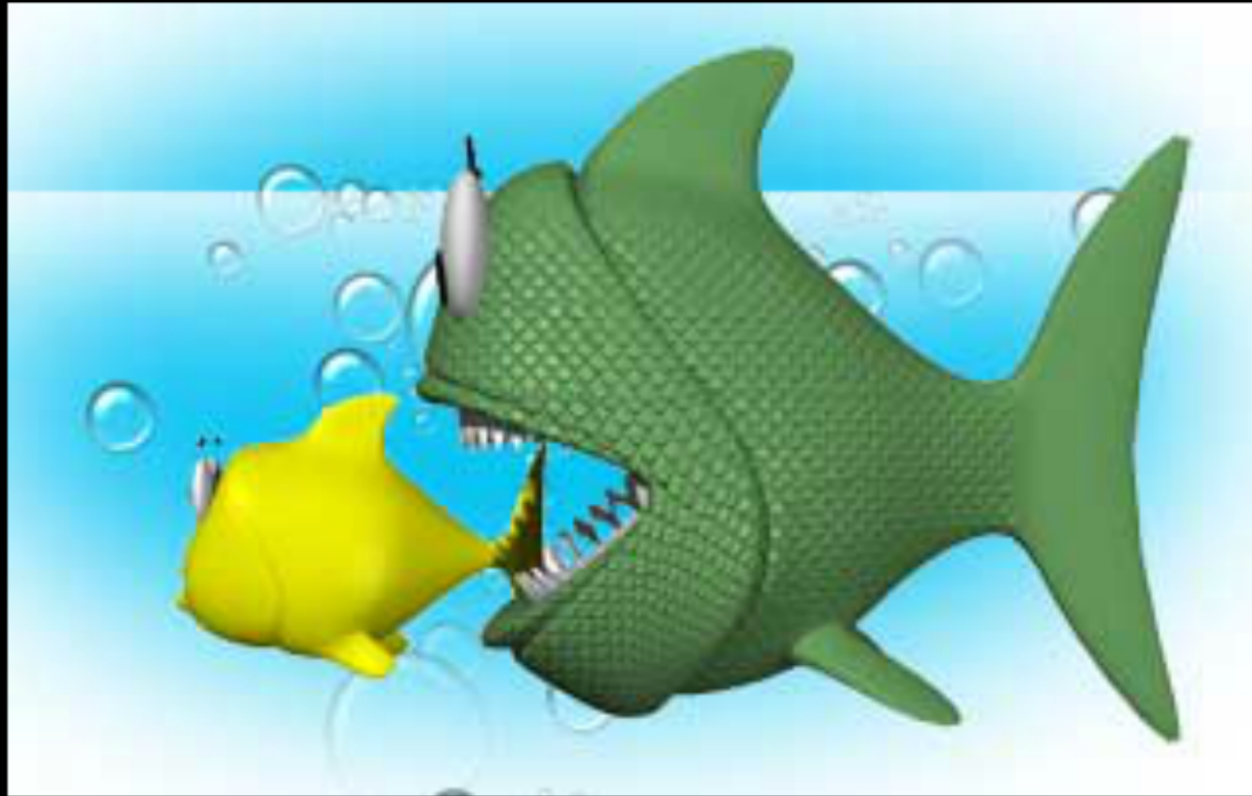
Dr. Heba Ajlouni  
Group members :  
1- Yassir Al-Masoudi  
2- Ayman  
3- Anas

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*In 1965, Tyco made its first acquisition.  
By 1968, company acquired a sixteen companies,  
which is the beginning of growth through acquisition  
model.*

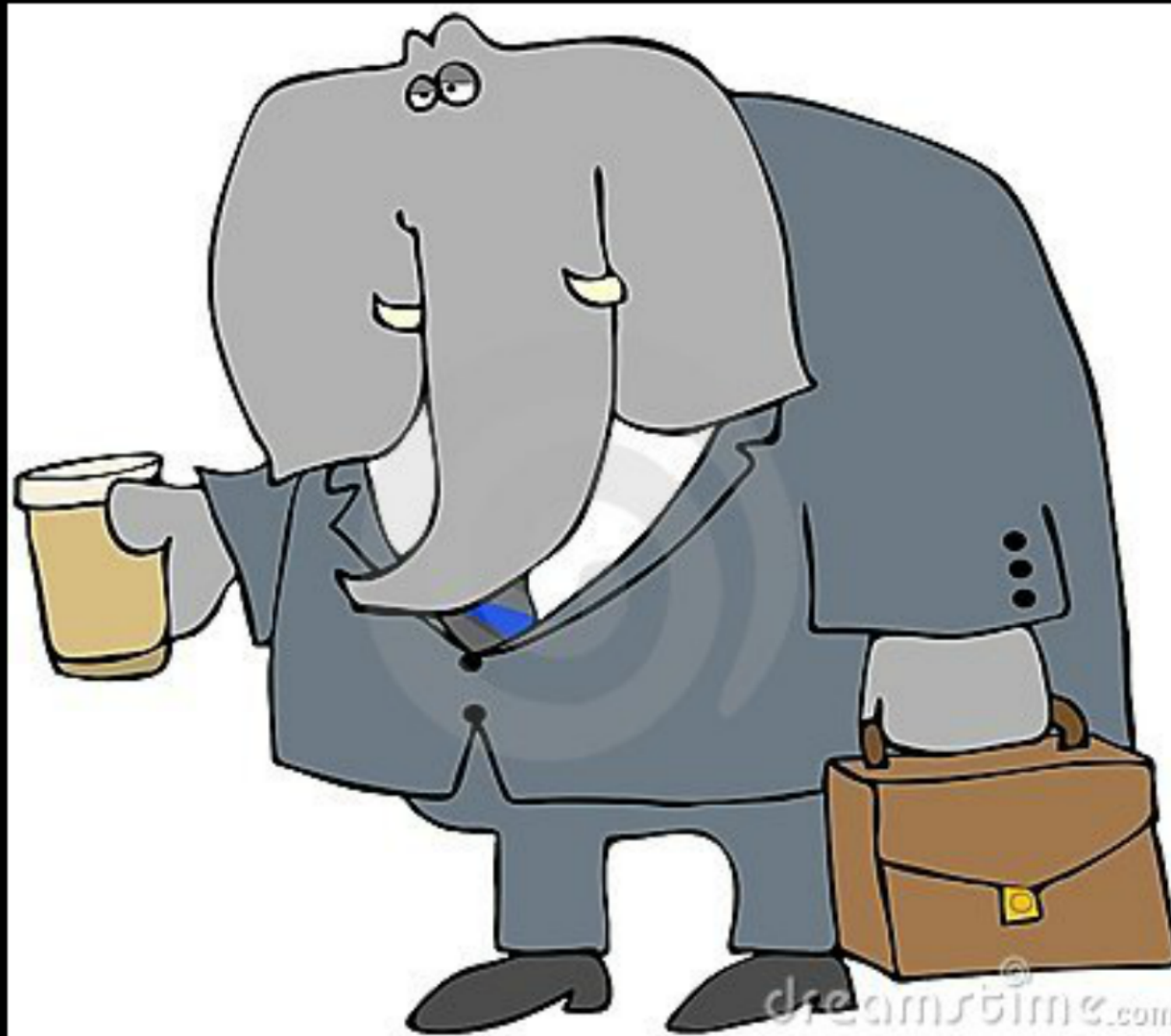
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*In the 1970s, Tyco is listed on the New York stock Exchange, Tyco boomed beginning the decade with :*

- 1- consolidated sales reaching \$34 million.*
- 2- stockholder equity reaching \$15 million.*

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*Between 1973 and 1982, Tyco grew from \$34 million to \$500 million in consolidated sales.*

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In early 1980, after following an aggressive acquisition period, Tyco was reorganized into three business segments :

- 1- Fire Protection
- 2- Electronics
- 3- Packaging.

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By 1986, Tyco was restructured into four core segments:

- 1- Electrical and Electronic Components
- 2- Healthcare and Specialty Products
- 3- Fire and Security Services
- 4- Flow Control.

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**In 1992, Dennis Kozlowski became CEO of Tyco.**

**1993, change its name.**

**1996, Tyco was added to the S&P 500.**

**Until 2000, Tyco, under Kozlowski, adopted an aggressive acquisition strategy acquiring more than 30 famous firms with \$ 38 billion in revenues and 240,000 employees worldwide.**

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2002 till 2004, Rebuild and recovery of Tyco through instilling corporate governance culture.

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