

Oral Insulin: Breakthrough Innovation at Biocon

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#### **SKUNKWORKS**

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**Definition** 

**History** 

Today's application & Significance to business

Companies using skunkworks Teams

Recent Ideas coming from skunkworks

#### **Skunk Works Defined**

Purpose: design & develop new product

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Multi-skilled teams

Typically located outside the organization

Relatively free of hierarchy

**Borrowing talent & resources called** 

"bootlegging"

## **History of Skunkworks**

Did you know that the term 'Skunkworks' is trademarked?

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Trademarked by the Lockheed Corporation in 1945

## **Skunkworks History**

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First Skunkworks team started at Lockheed Aircraft Corp in 1943

US Military was in dire need of a jet fighter against German threat of the ME 262



### **Skunkworks History**

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Lockheed team led by Kelly Johnson delivered XP-80 'proposal' in 30 days



Team designed and built the XP-80 in 143 days