Training and Development at RVA: A Nonprofit Organization



Overview

- Problem Statement
- · Situation Analysis
- · Alternatives and Options
- · Recommended Action
- Implementation Plan

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Problem Statement

- Decision Maker Nick Williams CEO RVA Manchester
- Main Problem Inability of RVA to retain employees throughout the tenure of its projects.
- Key Issues/Decision Criteria -
- Employees at RVA are looking for ways to further their careers
- Also, job security at RVA is not very good
- A lack of funding

Ownership & Management

- Nick Williams Current CEO
- Promote good society and sense of community
- Providing citizens of a small region to belong to an organization

Current Strategy & Market To provide local leadership in a community sector • Inform local business with leadership and partnerships Fundraising support for organizations Develop volunteer opportunities within a community The Case Solutions.com

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Strengths

- Low expense operations
- · Composed up of volunteers
- Brings community region together

Threats

- Economic downfall
- Depend on funding & donations

Weaknesses

- Generating revenue
- Refined budget due to lack of revenue
- Retaining Employees

Opportunities

- Government grants to the business
- Grow local businesses in region
- Benefits both RVA and local community

Alternatives & Options

OPTIONS	PROS	CONS
Deputation	 Experience the environment, culture and work of another organization. 	 Funding has to be provided to pay accommodation, food, and travel to other cities.
Small	 Located at a near by 	 Expensive; £200 per course.
Development	college.	
Courses		
Free Training Opportunities	 Available for free or at low cost. Creates opportunities for personal care development. 	 It is difficult to find an employee who is interested in such courses due to specific hard skills and technical training.
	 Greater chance of staying on with RVA 	
Government Support	 Government provides £2000 to voluntary organizations per year for employee development 	RVA does not know how they can spend the money wisely

Recommended Action

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Free Training Opportunities	 Available for free or at low cost. Creates opportunities for personal care development. Greater chance of staying on with RVA 	 It is difficult to find an employee who is interested in such courses due to specific hard skills and technical training.