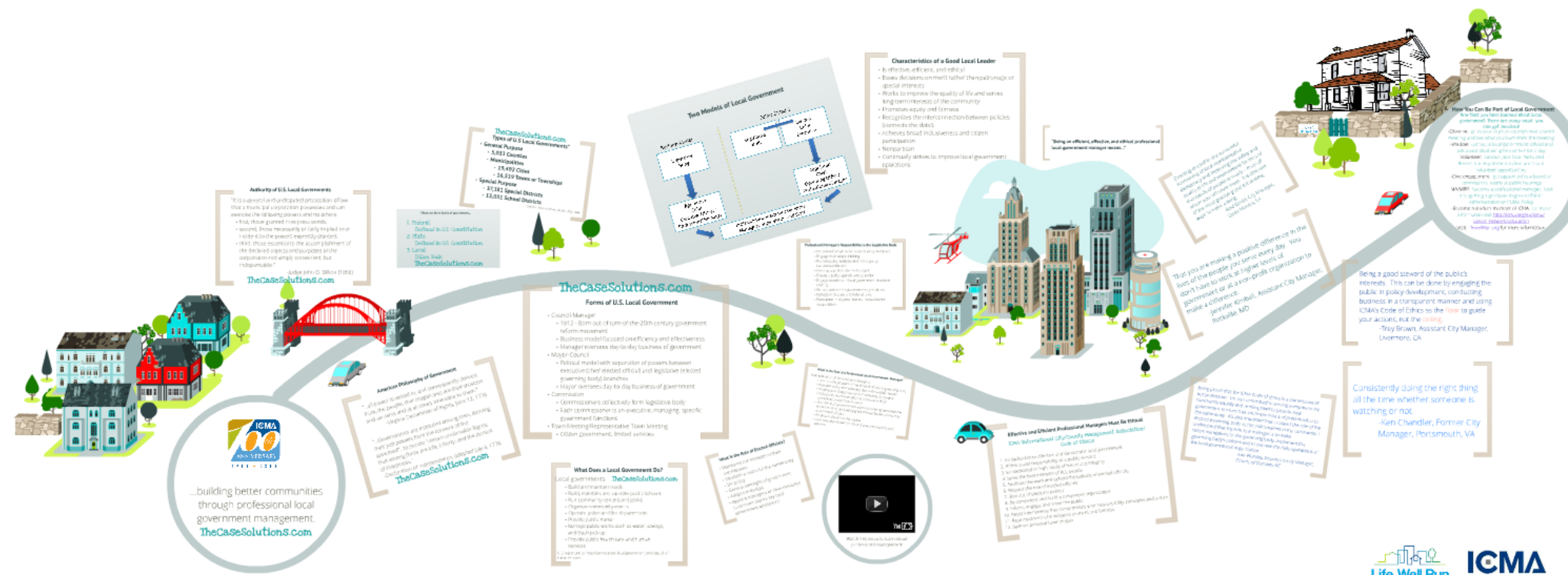


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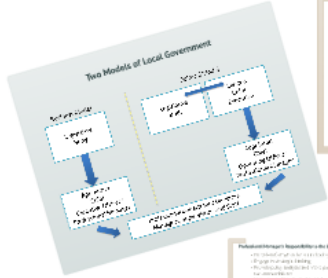
Authority of U.S. Local Governments
 "U.S. government chartered incorporation allows that a municipality corporation possesses and can exercise the following powers and no others:
 • First, those granted by its charter.
 • Second, those necessarily or fairly implied in or incident to the powers expressly granted.
 • Third, those essential to the accomplishment of the legitimate and implied powers, but not prohibited."

Article XIV, Section 10080
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Types of U.S. Local Governments*

- General Purpose
- 5,851 Counties
- Incorporated
- 18,492 Cities
- 14,529 Towns or Townships
- Special Purpose
- 2,182 Special Districts
- 1,616 School Districts

*Based on 2012 data.
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Characteristics of a Good Local Leader

- Effective, efficient, and ethical
- Builds relationships rather than indulges in special interests
- Works to improve the quality of life and serves long-term interests of the community
- Promotes equity and fairness
- Recognizes the interconnection between policies across the city
- Achieves broad inclusiveness and citizen participation
- Nonpartisan
- Continually strives to improve local government operations

"Being an effective, ethical, and professional local government manager means..."

Working in a community that is committed to the public good and where the public is engaged in the decision-making process is a privilege and a responsibility. It is a responsibility that requires a commitment to the public good and a willingness to serve the community in a selfless and professional manner.



How You Can Be Part of Local Government
 The best way to be part of local government is to be a good citizen. This means being informed about local issues, participating in the decision-making process, and holding local leaders accountable for their actions. You can also get involved in your community through volunteer work, joining a neighborhood association, or running for office.

That you are making a positive difference in the lives of the people you serve every day. You don't have to work in a higher level of government or at a non-profit organization to make a difference.
 Jennifer Smith, Assistant City Manager, Rockville, MD

Being a good steward of the public's interests. This can be done by engaging the public in policy development, conducting business in a transparent manner and using ICMA's Code of Ethics as the "how" to guide your actions, not the "why".
 Trey Brown, Assistant City Manager, Livermore, CA

Consistently doing the right thing all the time whether someone is watching or not.
 Ken Chandler, Former City Manager, Portsmouth, VA

- Effective and Ethical Professional Managers Must Be Struck**
1. Be dedicated to the public interest and governance
 2. Be held accountable for their actions
 3. Be held accountable for their actions
 4. Be held accountable for their actions
 5. Be held accountable for their actions
 6. Be held accountable for their actions
 7. Be held accountable for their actions
 8. Be held accountable for their actions
 9. Be held accountable for their actions
 10. Be held accountable for their actions



ICMA
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ANNIVERSARY
 1914 - 2014

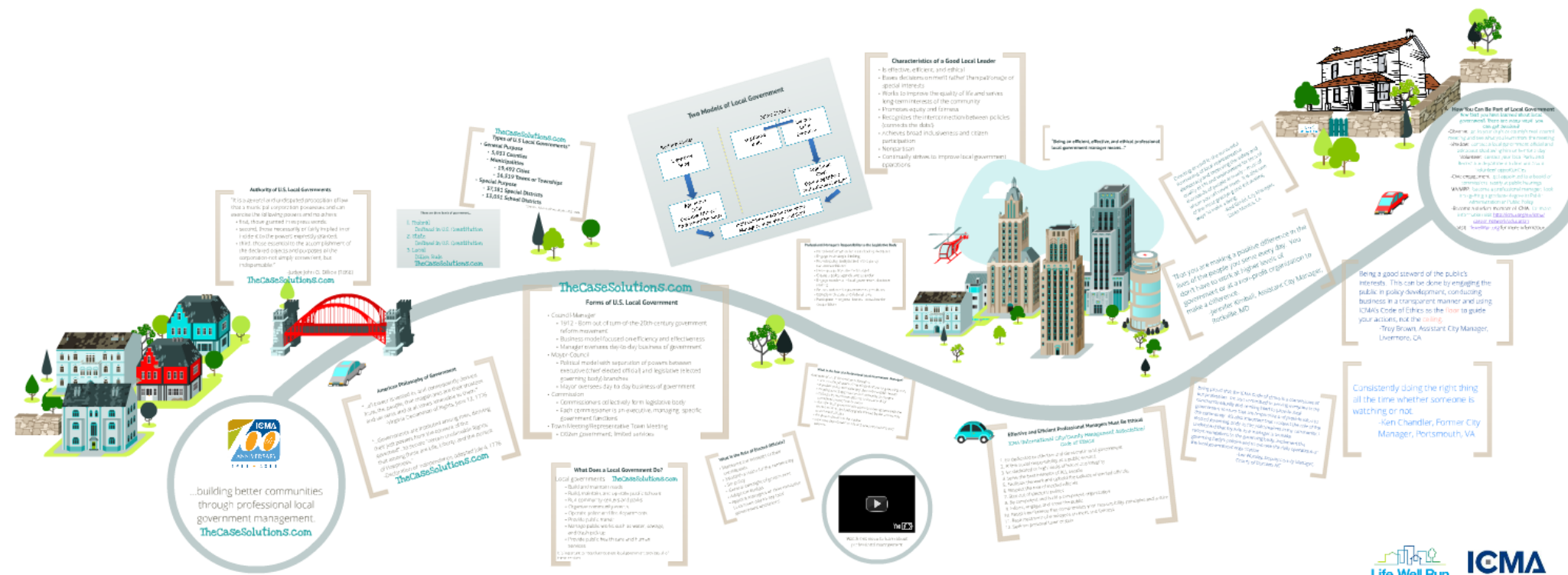
...building better communities through professional local government management.
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*Based on "Local Government 101: A presentation developed by Ron Carter, CPA, ICMA-CM, City Manager, Charlotte, NC"

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*Based on "Local Government 101," a presentation developed by Ron Carter, CPA, ICMA-CM, City Manager, Charlotte, NC



...building better communities
through professional local
government management.

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American Philosophy of Government

"...all power is vested in, and consequently derived from, the people; that magistrates are their trustees and servants and at all times amenable to them."

-Virginia Declaration of Rights, June 12, 1776

"...Governments are instituted among men, deriving their just powers from the consent of the governed"...to secure "certain unalienable Rights; that among these are Life, Liberty, and the pursuit of Happiness."

-Declaration of Independence, adopted July 4, 1776

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There are three levels of government...

1. Federal

Defined in U.S. Constitution

2. State

Defined in U.S. Constitution

3. Local

Dillon Rule

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Authority of U.S. Local Governments

"It is a general and undisputed proposition of law that a municipal corporation possesses and can exercise the following powers and no others:

- first, those granted in express words;
- second, those necessarily or fairly implied in or incident to the powers expressly granted;
- third, those essential to the accomplishment of the declared objects and purposes of the corporation-not simply convenient, but indispensable."

-Judge John G. Dillion (1868)

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Types of U.S Local Governments*

- **General Purpose**
 - **3,033 Counties**
 - **Municipalities**
 - **19,492 Cities**
 - **16,519 Towns or Townships**
- **Special Purpose**
 - **37,381 Special Districts**
 - **13,051 School Districts**

*Source: Municipal Year Book 2013, ICMA

Forms of U.S. Local Government

- Council-Manager
 - 1912 - Born out of turn-of-the-20th-century government reform movement
 - Business model focused on efficiency and effectiveness
 - Manager oversees day-to-day business of government
- Mayor-Council
 - Political model with separation of powers between executive (chief elected official) and legislative (elected governing body) branches
 - Mayor oversees day-to-day business of government
- Commission
 - Commissioners collectively form legislative body
 - Each commissioner is an executive, managing specific government functions
- Town Meeting/Representative Town Meeting
 - Citizen government; limited services

What Does a Local Government Do?

Local governments

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- Build and maintain roads
- Build, maintain, and operate public schools
- Run community centers and parks
- Organize community events
- Operate police and fire departments
- Provide public transit
- Manage public works such as water, sewage, and trash pick up
- Provide public health care and human services

It is important to note that not every local government provides all of these services.