# The Rise of Circuit City Stor<u>es, Inc.</u>

# Thecasesolutions.com

Wednesday, December 7, 2016

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1959: Company is expanded to four Wards stores, now selling both televisions and other home appliances, in Richmond, with annual sales of about \$1 million.

1961: Company goes public (OTC market)

1968: Moves from the over-the-counter market to the American Stock Exchange.

1969-1982: Company acquires numerous electronics retailers and operates stores from New York to California

1977: Company begins converting its audio stores to full-service consumer electronics stores under the name Circuit City.

1984: Company name changes to Circuit City Stores Inc.; Stock listed on the New York Stock Exchange.

1986: Company divests its remaining non-Circuit City operations.

1987: Revenues reach \$1 billion for the first time.

1993: Circuit City launches its new CarMax chain, a retailer of used cars



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2000: Circuit City stores stop selling appliances.

2002: CarMax goes on IPO.

2003: Company eliminates its commissioned sales force.

2004: Circuit City acquires digital music specialist MusicNow, Inc. and Canadian consumer electronics retailer InterTAN, Inc.

### Interesting facts about Circuit City:

- -During 1980s Circuit City had gained 8,252% increase of its stock.
- -Circuit City is up 681% since Dec. 31, 1989, modest compared with its rise in the '80s, but more than double the Dow's gain. Rival electronics retailer Best Buy, meanwhile, has been the 10th best-performing stock in this decade, up 8,900%.
- -The company had rejected 2 big takeover offers before 2006. The largest one was for \$3.25 billion. In April 2008, Circuit City accepts takeover bid for \$1 billion from Blockbuster Inc. Later that year Blockbuster withdrew the offer (Circuit City files for bankruptcy in November 2008).
- -Over the years, Circuit City built itself into 1520 stores in the U.S. and Canada and 46,000 workers.

## The major contributions to Circuit City's bankruptcy:

- It dumped sales of popular appliances.
- -When CarMax became a separate entity a lot of talented management went with it.
- -Stores became too large.
- -As Best Buy took off, Circuit City became merely reactive and not innovative
- -Too many stores in dicey neighborhoods.
- -To save money, it stopped paying commissions to its sales force and then fired 3,400 of its most experienced sales people.
- -Large top management turnover in the late years before the crisis
- -Commercial credit became tight.



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Advertising: Circuit City used color flyers, print newspapers advertisements, billboards, media print inserts, and website banners to advertise its merchandise to consumers.

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Direct Mail: Circuit City heavily used direct mailing in its advertising platform. Color printed flyers where part of almost every local Sunday paper, and index card attachments were even in some technology magazines.

Catalogs: Full sized color catalogs were available to consumers upon entry in their stores and an attenuated version was part of weekend newspapers

Social Media: Circuit City was behind the curve when it came to social media. They filed for bankruptcy in 2008. Twitter was only two years old, Facebook four. Social Media was in its infancy to say the least. An "old school" company had competed against its competitors leveraging the emerging social media technology advantage.

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Internet: Circuit City's failures were not a result of its inability to broadcast its selling power on the Internet. The failures relate to top managers reactive and not proactive approach to selling and marketing electronic wares.

## Pre-bankruptcy failures:

Advertising: Circuit City's lawsuit 1995 for false advertisement. \$30,000 civil suit by Ventura County District Attorney. The civil complaint was based off the fact that C.C. ran advertisements in local newspapers offering free airtime credit for the purchase of certain cellular telephones. The advertisement stated the customer would be given this free airtime at the Ventura County, CA store. This would result in lower costs for consumers for their telephones. However, once customers asked for the discounts they were not available at the store and thus the advertised prices of phones were actually higher.

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- -C.C. brings new innovative technology with vendor micro sites
- -New exclusive offers directly from the manufacters
- -Cutting edge technology
- -Lifetime free tech support
- -Offers a new approach to C.E. retailing

## Circuit City's new operation:

- -Instead a big box style layout will be more boutique stores
- -Only 20 people hired for the Texas store as of too date
- -Will open 50 to 100 boutique stores in the Texas area
- -Most will be retail outlets, franchise offers, and mobile shops, college campus stores, drug stores

### Vendor Relations:

- -Per Twice magazine the endorsements for Circuit City are Sony, Canon, Intel, and other major brands
- -They are patiently waiting and being of major assistance to help Circuit City get back on their feet.

## Circuit City's other offerings post bankruptcy:

- Gaming products such as systems, headsets, controllers
- -Tablets and notebooks
- -3D printers
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- -Drones
- -Network equipment
- -Health appliances

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Circuit City Business Future Vision:

- -Circuitcity.com with user friendly and unique shopping experience
- -Partner shopping with Amazon website
- -Offer customer peace of mind with lighting fast delivery
- -Private label product with high quality affordable

### Opportunities Post bankruptcy:

After, three years bankruptcy battle ends. Circuit City is once again coming back to become the leader in online shopping and retail store fronts across the nation. They're continuing business strength to target sale online shopping under website Circuitcity.com with user friendly and unique shopping experience and sharing space on Amazon's website as well. Some of the features will include offers direct from the manufactures. Moreover, they offer customers peace of mind with lightning fast delivery. Beside shopping online, Circuit City has 4000 square foot retail locations in the Dallas/Fort Worth today.

#### Competition:

- -Best Buy is like Circuit City but offers more variety in products than Circuit City branch with lower costs
- -Planning on opening ten thousand stores cross nation where average mid incomes metro area prime location
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