#### Polar Sports, Inc.



### Polar Sports, Inc.



TheCaseSolution.Com



## Background



#### **Richard Weir**

Professional snowboarder

Skiwear manufacturing company - Colorado
Established in 1992
Unique, high-quality design and style
Operations mainly from Aug. - Jan.

## Main issue:



...why?

TheCaseSolutions.com

## 1. Situational Analysis

**PESTEL** 

Economical
Social
Technological
Environmental
Legal/Political



TheCaseSolutions.com

## Porter's 5 Forces



# Perception Map



### **Business Model Canvas** TheCaseSolutions.com

Key **Partners** 



Key Activities

Key

Resources

- Distribution

- Skilled labor

- Technology & design

channels



Value Proposition



Customer Relationships



Customer Segments



Raw material suppliers (special fabric)

Wholesalers

SIA Exhibition

Manufacturing & selling winter clothing

> "Offering technical & fashionable ski-wear with high-tech temperature fabrics."

Wholesalers:

- Personal assistance
- Co-creation and feedback

Direct customers:

- Automated online service

Channels



- Wholesales (70%)
- Catalog
- Online direct sales
- SIA Exhibition

athletes



Wholesalers

enthusiasts

leisure winter

**Professional** 

Amateurs/

Cost Structure Mixed costs

- Raw materials
- Labor
- Machines/ maintenance

Value driven, not cost driven



Revenue Streams



Direct customers: list price/ product-feature dependent



## 2. Problem Identification

Symptoms vs. Causes

