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#### HALFTIME SHOW!

The Aftermath





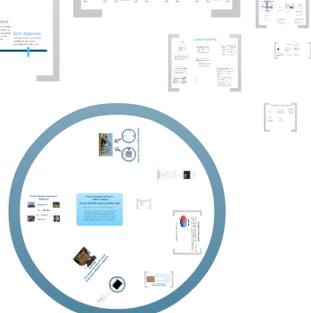


Hiller Lancing Commissioner Day

- Typically, insuring bonds lowers their risk premium and thereby increases interest rates
- But, municipalities wield taxing power, so why insure?
  - (1) Bond repayment is limited to the special taxes
  - (2) Risk-management services by MBIA











# Dallas Cowboys Stadium Financing

# Presenting:

Alex Preller

Kyndra Adair

**Daniel Chor** 

**David Baron** 

Yvette Ferrer

Samanta Fernandez-Micone

Paavana Kumar

Benjamin Lazar

Li Peng

Olga Peshko

Daniel Tulchin

# Financing "Jerryworld": The Cowboys Stadium Deal

# Part 1: Introduction

- NFL & Dallas Cowboys
- Jerry Jones
- Arlington, Texas
- Timeline

# Part 2: The Money

- Local Taxes
- Municipal Bonds
- Cowboys Financing
- Venue Project Fund

# Part 3: The Land

- Lease Agreement
- Lease Guaranty
- Franchise Agreement
- Purchase Option Agreement

# Part 4: The Aftermath

- Comparable Stadium Financing
- Profitability
- Franchise Value

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### **COWBOYS STADIUM**

















#### Part 1: The NFL

#### National Football League

- · Founded in 1920 in a car dealership in Ohio
- · ALWAYS seen as a business venture
- Fan base grew significantly over time
- + 1934; Total attendance under 500,000
- + 1958: Total attendance over 3,000,000

#### American Football League

- · Founded as a rival to the NFL in 1959
- Merged with NFL in 1967
- · NFL & AFL reformed as NFC & AFC divisions

1967: First Super Bowl between NFL & AFL Champions

- 50 million estimated viewers
- Cost of a 30-second ad: \$42,000

#### 2011: Super Bowl XLV

- 163 million estimated television viewers
- Cost of a 30-second ad; \$3,5 million
- Total revenue for 2010-2011 NFL season: \$9 billion







X X X



## 1960 to 1988



= 18 Times

Superbowl = 5 Times





## The Dallas Cowboys

Founded in 1960 as the NFL's first planned





1984: Cowboys sold to a new owner

1985: Last playoff appearance for Landry & Schramm



Established as an "elite" area in Dallas-Pt. Worth

In particular, the gated community of Las Colinas sports four championship golf courses, three private country clubs, a polo club and an equestrian society











