A Project Dilemma at Canadian Shield Insurance





· Increasingly awkward to update with changing government

· Required continuous

changes and repeatedly srupting underwriters



Internal and External Pressures

- · Multitude of IT systems.
- Multitude of Trop
 Changing Jurisdictional Legislation

Core Competencies

- · Identifying and Adhering to best practices.
- Providing customer service that exceed expectations.

Solution

- , also difficult to train new users in another year and a half, and more financing to tine for use.

Cross Roads:

· ISS - What certainty does ISS provide Canadian Shield

What, where, when did things go wrong with the ISS business project, and what is the solution to our unchanged



· AIS - Additional time and formal needs assessment would need to be conducted to prove the ROI ability of the AIS.



- · Limited Functionality?
- · Uncertainty to time frame of implementation and overall
- · Will it meet our needs? 5 year development



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Seamus Reynold

- Works for Information Systems Department for the Canadian Shield Insurance Company operating as a division of Assurance Centrale Inc.
 - Services provided in western and central
 Canada Vancouver, Alberta (Edmonton and Calgary), and Halifax, Nova Scotia
 - Assurance achieved higher growth rates over the years by acquiring small regional insurance companies
 - -Acquired Canadian Shield 10 years ago



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Alpha - Legacy System

Creation/Configuration:

- Developed in-house more than 15 yrs. ago by IT team for \$50,000
 - Initially fishing and hunting lodge clientele and then expanded to auto, property, and commercial insurance
 - Struggle to adapt new needs
- Once considered "leading-edge" technology but failed to undertake updates
- No comprehensive documentation of the source code existed -- relied on expertise of one programmer