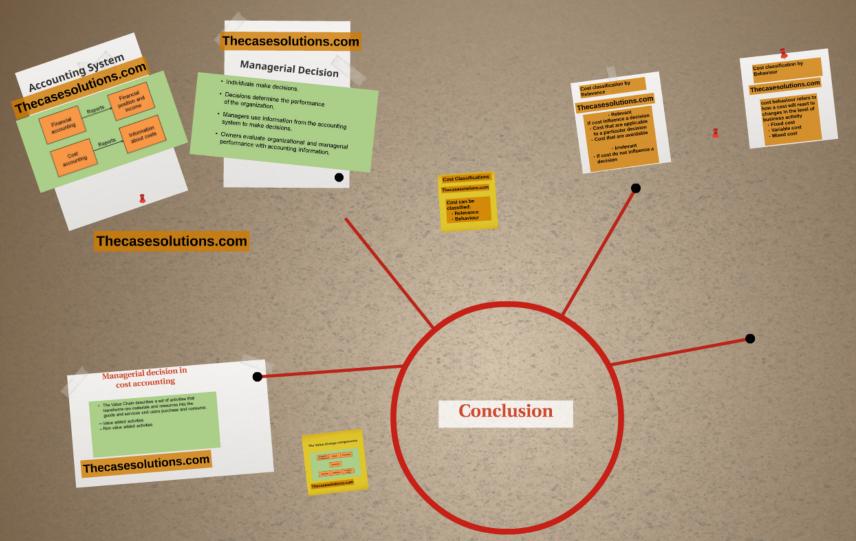


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Spark Publishing and Printing House: Short-Run Managerial Decision Raises A 'Hamlet-Like' Dilemma



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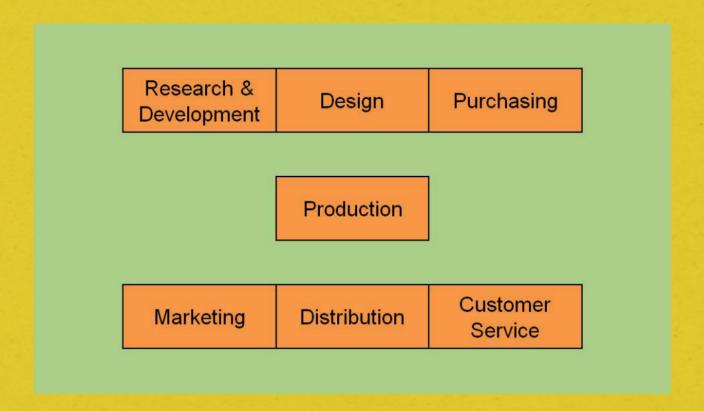
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Managerial decision in cost accounting

- The Value Chain describes a set of activities that transforms raw materials and resources into the goods and services end users purchase and consume.
- Value added activities
- Non value added activities

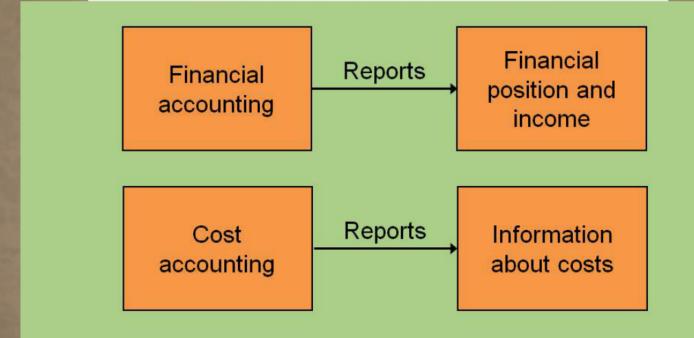
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The Value change components



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Accounting System Thecasesolutions.com





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Managerial Decision

- Individuals make decisions.
- Decisions determine the performance of the organization.
- Managers use information from the accounting system to make decisions.
- Owners evaluate organizational and managerial performance with accounting information.

Cost Classifications

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Cost can be classified:

- Relevance
- Behaviour

Cost classification by Relevance

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- Relevant
 If cost influence a decision
- Cost that are applicable to a particular decision
- Cost that are avoidable
 - Irrelevant
- If cost do not influence a decision

Cost classification by Behaviour

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cost behaviour refers to how a cost will react to changes in the level of business activity

- Fixed cost
- Variable cost
- Mixed cost