



# Note on Operational **Budgeting in Health** Care Thecasesolutions.com

utions.com



### **Current Information**

### Thecasesolutions.com

```
The "Hound" ☐ $38,000
   >5th year on market
   >2nd generation
   >10 year life cycle
   >Cuts time by 15 minute average
   >"Luxury" product
Paws ☐ $30/each
   >3-4 per case per Hound
2,000 of 7,000 have at least 1 Hound
2010 $50M in product line with 10% growth
   >$30M in capital (7% growth) and $20M in disposable (11%)
Main reason cited for not upgrading is total cost
```

Hound Marketing Team has 2 members that help

### **Business Plan**

Biggest advantage to the Hound is economic value >Save time=more patients=more money

Focus on selling capital

- >Lower capital price close to cost
- >Paws are the continuous growing revenue
- 2 Members of the team split market
  - >One focus on existing customers
  - >One focus on penetrating new clients

# Sales Representative Questions

Flexibility on capital but not disposable

Do not want to disrupt top customers

#### Communication

>Sales rep must do a better job at communicating economic benefit

#### Relationship

>Flexibility with the Hound pricing, fixed manufacturing cost of Paws

#### Competition

- >Quality/price
- >Luxury product or time saver
- >Makes a difference for everyone involved
- >Want top surgeons, need to have top products

# **Moving Hound into Hound Ultra**

Is there enough benefit to outweigh the cost?

#### Additional benefits

- >Economic = Time
- >Cost
- >Work with engineers to find out the differences

#### Market desire

- >Talk with hospitals, doctors, and surgery techs
- >Speak with potentials clients about possible interest in product extension

### What I Want to Better Understand

- 1) Costs/Pricing
  - Margins, cost, sell price
  - Average life time sales, #'s on revenue
  - Competitors entering the market
- 2) Market Share
  - % of the market controlled
  - % used by which type of surgeon (orthopedic vs. neuro)
  - International
- 3) Obamacare Affordable Care Act
  - Impact on market
  - 2.3% Excise Tax

More information = More informed decisions

