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Overview

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Bernard Kenani

- -Born and raised in Lilongwe
- -Went to college in the UK
- -Works at a packing company in Kenya
- -He now wants to open his own business

Michael

- -Bernard's uncle
- -successful entrepreneur

Kwende

-Bernard's father

Peter

- -Bernard's boss
- -Owns a packaging company



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Bernard's Choices

Malawi

Nigeria



The Problem: What African country should Bernard start his business in, Malawi or Nigeria?

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What we know:

- -There is money to be made in Nigeria
- -Nigeria is a competitive market
- -Bernard wants to establish a packaging company
- -Potential business partner in Malawi
- -Malawi packaging would only come from one sector
- -Not a skilled labor force in Malawi

What we don't know:

- -Bernard's financial situation
- -Whether the economy will grow in Malawi
- -Whether the equipment will last at the plant in Malawi
- -If the political environment will be stable or not in Nigeria

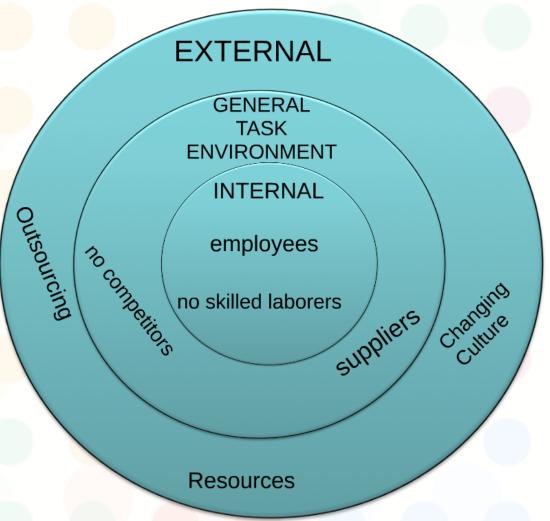
What we can assume:

-That Bernard only wants to open one packaging plant right now



Malawi 's Environment

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SWOT Analysis for Malawi

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Strengths:

 In Malawi they are very busy, often having more orders than they can fulfill

Weaknesses:

- Their customers are primarily tobacco producers
- Skilled labor shortage
- · Outdated machines in the facility
- There's the possibility that he won't make enough capital to move to the surrounding countries.

Opportunities:

- There is the potential to move to other East African countries and their markets.
- Potential business partner, Amara Desta.
- The tobacco producers were looking to buy more packaging in country
 There is the possibility that Malawi will
- There is the possibility that Malawi will grow to be a more prosperous country

Threats:

 Risky to only have one main sector that you get demand from

SWOT Analysis for Nigeria

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Strengths:

- There is money to be made here because of the large economy
- When the retail business grows so will the packing industry
- Large pool of workers

Weaknesses:

 Most businesses in Nigeria are already well established

Opportunities:

 His uncle his lined up three potential business partners

Threats:

- The market is competitive
- The political environment is unstable

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