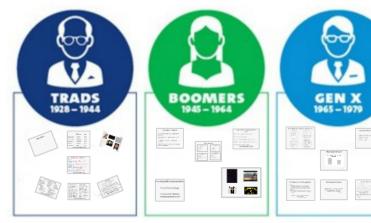
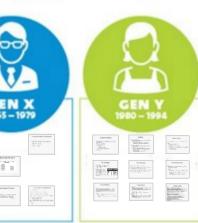
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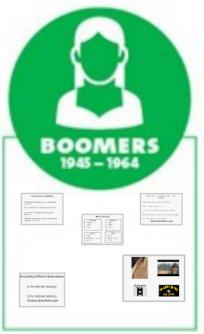




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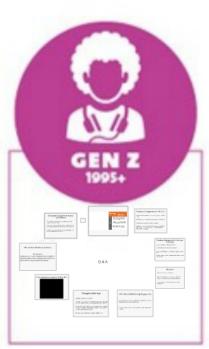
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| | Birth Years | Age |
|-----------------|-------------|-------|
| Traditionalists | 1928-1944 | 87-71 |
| Baby Boomers | 1945-1964 | 70-51 |
| Generation X | 1965-1979 | 50-36 |
| Millennials | 1980-1994 | 35-21 |
| Generation Z | 1995 + | 20 |

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Recognized People Major Events

Traditionalists -Michael Douglas, Bob Dole, Elizabeth Taylor -WW1, Great Depression, Bureau of Investigation Established

Baby Boomers -Sylvester Stallone, Elton John, Lionel Richie -End of WW2, Desegregation of Little Rock, Arkansas, President JFK is assassinated

Generation X -Sarah Jessica Parker, Adam Sandler, Matt Damon -Vietnam War, Martin Luther King assassinated, Voting Age Lowered to 18

Millennials -Justin Timberlake, Emma Watson, Harry Styles -Summer Olympics Boycott, Space Shuttle Challenger Disaster, Don't Ask Don't Tell Policy Established

Generation Z -Shiloh Jolie-Pitt, Suri Cruise, Blue Ivy Carter -September 11th Terrorist Attack, Facebook launched, Boston Marathon Bombing

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Common Characteristics

Traditionalists

- Practical
- Patient, loyal and hardworking
- Respectful of authority
- Rule followers

Gen. Y

- Hopeful
- Meaningful work
- Diversity and change valued
- Technology savvy

Baby Boomers

- Optimistic
- Teamwork and cooperation
- Ambitious
- Workaholic

Gen. X

- -Skeptical
- -Self-reliant
- Risk-taking
- Balances work and personal life

Gen Z

- Flexible in nature
- Accepting of diverse populations
- IQ scores are higher than previous generations
- Connected globally to knowledge

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Differences

- 1. Work is less central for younger compared to older employees.
- 2. Older employees have a stronger work ethic compared to younger employees.
- 3. Younger employees more highly value leisure compared to older employees.
- 4. Younger employees self-report more workplace achieve shared goals individuality compared to older employees.

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Similarities

RESPECT – feeling valued as a unique individual

COMPETENCE – feeling valued as knowledgeable, skilled, and experienced.

CONNECTION – collaborating with trusted colleagues and coworkers

AUTONOMY – exercising selfcontrol within guidelines to achieve shared goals.

Statistics

- 55 million people belong to the Traditional generation.
- On average, 10,000 Baby Boomers retire every day.
- 65 million people belong to the X generation.
- 70 million people in the U.S. belong to the Millennial generation
- Only 1/3 of Millennials say their current job is their career.
- 43% of Millennials think they could easily find another job if they lost their current one.
- 40% of Gen Y thinks blogging about workplace issues is acceptable.
- By 2020 46% of the workforce will be Millennials.
- Gen Z will be entering the workforce in the next few years.
- 65 percent of grade school students will work in jobs that don't exist today.

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- By 2020 there will be 5 generations in the U.S. workforce.

Recruiting Different Generations

1) Recruitment Strategy

2) Recruitment Methods TheCaseSolutions.com

Steps to Building an Integrated Recruitment Strategy

- 1) Understand the characteristics of the four generations
- 2) Evaluate existing recruitment practices
- 3) Create recruitment messages that appeal to each generation
- 4) Establish transparency and alignment between promises and reality
- 5) Learn to interpret each generation's responses

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