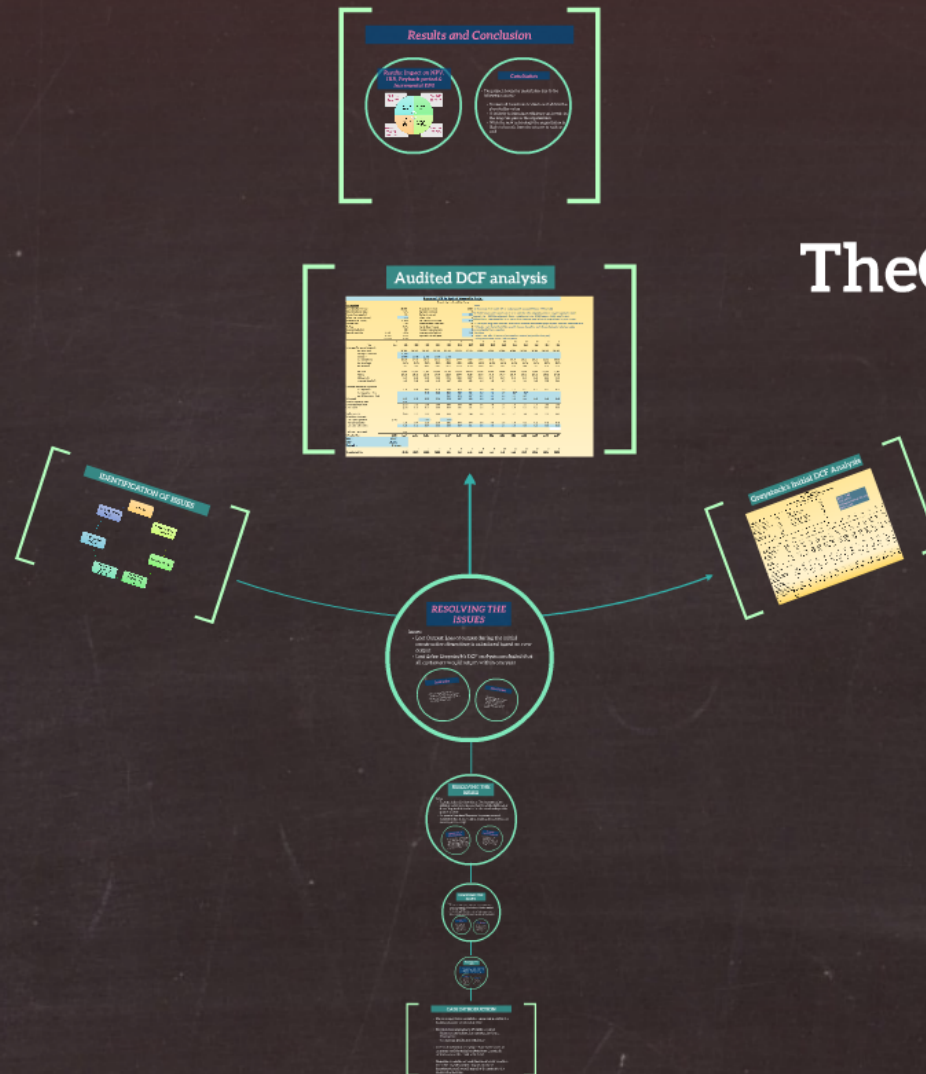
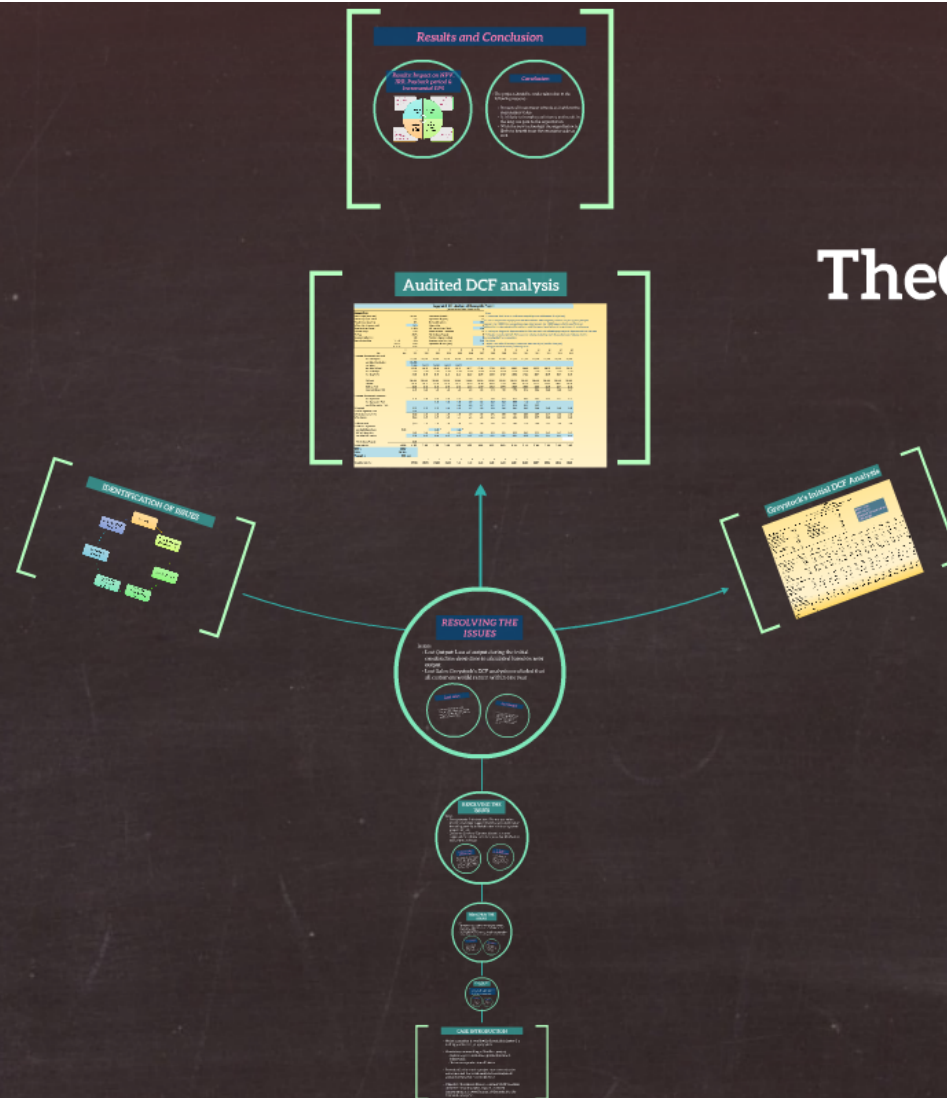


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Group 1:

Abhishek Uppalapati

Neha Agarwal

Saurabh Puri

Satish Gangai Chetty

Project Risk and Cost Management

Jose M. Cruz, Ph.D.

CASE INTRODUCTION

- Major competitor in worldwide chemicals industry & a leading producer of polypropylene
- Morris is recommending a £9 million project;
 - Renovate and rationalize a production line at Merseyside
 - To increase production efficiency
- Several objections to the project have been raised at corporate, and the initial analysis from Greystock contains errors that need to be fixed
- Objective: To evaluate Frank Greystock's DCF Analysis of the Merseyside project, impacts to related departments, and overall appeal of the project to the Diamond enterprise.

[illegible]